One Year **Development Plan** Dream, Achieve, Believe

Ravenswood School 2020

Quality of Education Dream, Achieve, Believe

Ravenswood School 1 ye	arplan			
Curriculum				
Teaching and Learning				
Assessment				
Intent	Current	Implementation within in	Progress	Impact
		one year		
Quality Of Education	Curriculum design, cover	Curriculum design, cover		Curriculum design, cover and
	and appropriateness	and appropriateness		appropriateness
Fordy Veere	Forder Voore	Fordy Veers		Farly Veera Fiel of Vey Store Cools
Early Years	Early Years EYs curriculum is followed	Early Years Covid recovery curriculum		Early Years – End of Key Stage Goals Pupils will have the skills and
Pupils will leave	for the pupils	in place.		knowledge to enable them to begin
Early Years with:	Curriculum designed			to develop a preferred
Earry rears with.	around pupil's interests	Continue with Scheme of		communication method.
A preferred functional	SLT agree that Scheme of	work continuing to build		
communication style.T6	work and curriculum is	on pupil voice to inform		Pupils will begin to learn about basic
	appropriate for the current	topic based learning.		key vocabulary that will help keep
Improved attention and	needs of this cohort.			them safe.
listening skills T4	As a result of good to	SLT / EY Lead to review		
	outstanding teaching, EYs	curriculum in line with any		All staff will know pupil's preferred
Ability to play alongside	pupils have made good to	Government updates.		communication method leading to
peers. T4	outstanding progress in all			greater opportunities to engage in
	EYFS Specific and Prime	Train staff in Intensive		learning.
To begin to	areas.	Interactions		-
communicate their likes		Ensure a set list of		Develop pupil's basic Makaton
and dislikes T3	Develop staff skills with	Objects/songs of		vocabulary.
	Attention Autism at stages	reference are available for		
	1-4 and to support pupils to	all primary classes to use.		
	begin to work at stage 4			
	level.	Increase staff skills with		
		Makaton to ensure all		

		LSAs and teachers can use the correct Makaton signs to support the curriculum content/ vocabulary and to keep themselves safe. Continue to maintain good and outstanding progress in all seven areas.	
Primary	Primary	Primary	Primary End of Key Stage Goals
Pupils will leave	Scheme of work in place	Covid recovery curriculum	All pupils will use their preferred
Primary department	following the National	in place.	communication style to engage in
with	Curriculum at KS1 and		conversation, social interactions and
Developed social skills	lower KS2.	Embed new curriculum	to develop their understanding of the
T4			curriculum.
	Six weeks of planning for all	Ensure a set list of	
A preferred	topic areas are in place for	Objects/ songs of	Pupils will keep safe by being able to
communication style. T4	teachers to follow which	reference are available for	identify a person(s) who they can
	are on a two year cycle to	all primary classes to use.	speak to if they are worried.
A preferred approach to	ensure breadth and depth		
learning.T3	of study.	Train staff in Intensive	Pupils will be able to identify key
		Interactions	people, places and parts of their
Know who to tell if they	Teaching and pupil		bodies.
are worried. T6	progress is Good to	Increase staff skills with	
	outstanding in the majority	Makaton to ensure all	Pupils will have developed key play
	of classes	LSAs and teachers can use	and social skills which will enable to
		the correct Makaton signs	develop social skills in the future.
	SLT agree that Scheme of	to support the curriculum	

	work and curriculum is	content/ vocabulary and	Total communication in all classes
	appropriate for the current	to keep themselves safe.	which focuses on development of
	needs of this cohort.		social communication skills.
			Develop pupil's Makaton vocabulary
	Develop staff skills with	Teaching to be Good in all	linked to the curriculum and to
	Attention Autism at stages	classes	identify key people and keys parts of
	1-4 and to support pupils to		their body.
	begin to work at stage 4	All classes to continue to	chen body.
	level.	make good or outstanding	
		progress in Reading,	
		writing and Maths	
		All classes to make at least	
		good progress in	
		foundation subjects.	
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Secondary KS3	Secondary KS3	Secondary KS3	KS 3 End of Key Stage Goals
Pupils will leave KS3	Scheme of work in place		Pupils will develop independent skills
knowing	following the National	Covid recovery curriculum	through a broad and balanced
_	Curriculum at KS2.	in place.	curriculum. Pupils will have greater
Improved Independence			opportunities to experience the local
/ life skills.T4	Six weeks of planning for all	Embed new curriculum	and wider community.
	topic areas are in place for		
How to keep safe	teachers to follow which	To incorporate healthy	Pupils will be more engaged in their
online. T5	are on a two year cycle to	living skills into the	learning.
	ensure breadth and depth	curriculum and how to	
Improved awareness of	of study.	apply them in life.	Pupils will be aware of the danger of
how to keep themselves			the internet and who to report any
clean and healthy T5	Teaching and pupil	Embed our outdoor	concerns to
	progress is Good to	learning curriculum so	
Know how to report	outstanding in the majority	that most teachers are	Pupils will identify at least one key
concerns . T2	of classes	confident to apply skills	person at home or school who they

Develop key hobbies or interests. T3	SLT agree that Scheme of work and curriculum is appropriate for the current needs of this cohort.	outside of the classroom environment Teaching to be Good in all classes	will tell if they are worried or concerned.
	Development of Outdoor learning Curriculum to provide opportunities for pupils to apply learning, social skills and communication in different environments. To ensure that Sept 2019 SRE is fully incorporated into the schemes of work to ensure that pupils know how to keep themselves safe, recognise signs of abuse and what to do about it. To incorporate safer internet skills into the curriculum and how to apply them in life.	NQT teachers to be well supported to ensure they are able to deliver the school schemes of work Pupils to continue to make good or outstanding progress in Reading, writing and maths Pupils to make good progress in foundation subjects	

Secondary KS4	Secondary KS4	Secondary KS4	Secondary KS4
Pupils will leave KS4	Teaching is good across the	Covid recovery curriculum	KS4 End of Key stage goals
knowing	key stage and progress is	in place.	Pupils will be ready and prepared for
	Satisfactory against school		their next step for P16 options e.g.
They are qualified for	assessment systems.	Embed new curriculum	education, employment or training.
their next step.T6		across the key stage that	
	Pupils make good or better	builds of previous	Pupils would have experienced a
Developed	progress from their starting	knowledge.	variety of work placements and have
independence/healthy	points towards recognised		identified an area that they might be
living/ life skills. T4	qualifications.	To embed healthy living,	interested in pursuing.
		independence and life	
	The curriculum is	skills into the KS4	Pupils will confidently communicate
Have experience of the	developing and provides	curriculum.	their needs, interest/ hobbies and
world of work.T5	pupils with accreditation for		dreams for the future.
	their work.	Ensure all teaching is at	
Have clear		least good.	Pupils will know how to keep safe
understanding of the	Curriculum enables pupils		online, with others and in the
options available to	to work towards National	Pupils to have an	community.
them for the future at	recognised qualifications in	understanding of healthy	
the end of year 11. T2	English and Maths where	or unhealthy relationships	All pupils to engage in learning based
	appropriate	and how to keep	around their hobbies/ interests and
Know how to keep safe		themselves safe online	develop their skills within these.
online, within	Year 11s engage in work	and in the community	
relationships and in the	placement visits and a		To ensure all pupils have a good
wider community and	further education setting	Ensure pupils and parents	understanding of P16 options e.g.
who to report concerns	weekly.	are aware of pupils	college, work, apprenticeships.
to. T2	Pupils attend Weston	courses and expected	
	College .	outcomes.	Pupils to have an understanding of
To engage in at least			healthy or unhealthy relationships
one leisure activity they	Pupils have limited choices	Ensure that all pupils in	and how to keep themselves safe
enjoy. T3	around options they wish to	KS4 work towards	online and in the community.
	study/ find out more about.	recognised qualifications.	

 Develop AQA scheme of work to ensure that there is more scope for differentiation to be planned. Increase the number of chosen options available to pupils to develop an area of interest. Careers lessons to be introduced for Year 10 and Yeo Class. Embed new Science curriculum across the key stage that builds of previous knowledge. To ensure that Sept 2019 SRE is fully incorporated into the schemes of work. Ensure the two new teachers to the school are well supported to deliver our school curriculum and teachers into the schemes 	Pupils will leave with recognised qualification at end of KS4. Pupils to continue to make at least good progress in Reading, writing and maths	Ensure pupils begin to identify future pathways and school support them to make at least 1 step towards achieving this.
our school curriculum and teaching strategies.		

Post 16	Post 16	Post 16	Post 16 End of Key Stage Goals
Pupils will leave Post 16	Curriculum supports pupils	Pupils will develop the key	
knowing	to gain nationally	skills needed for	Pupils will learn the key life skills
	recognised qualifications in	employment and or	needed for the future.
The options available to	Functional Skills Maths and	pursuing leisure interests.	
them for the future post	English, ASDAN		Develop travel training skills so that
18. T2	Employability, PSD and	Pupils to develop a range	pupils are confident when out
	Personal Progress.	of life and independence	walking and know and understand
How to keep safe in all	C	skills that will enable to	how to access public transport.
aspects of life and who	AQA unit awards planned	live as independently as	
to report concerns to.	for computing, PSHCE and	possible.	Pupils will engage in high quality
T2	Sports leadership skills.		work experience which will prepare
		Ensure pupils and parents	them to gain employment.
Are confident	FE Tutor delivers high	are aware of courses	
communicators in a	quality social	studies and predicted	The school will be a active member in
range of settings. T5	communication	grades.	the local community supporting a
	interventions to all P16		variety of projects.
To engage in at least	pupils.	Ensure all teaching is at	
two to three leisure	h a h a	least good.	Pupils will develop the key skills
activity they enjoy. T5	Teaching is good which		needed for employment and or
	results in good to	Ensure that all pupils in	pursuing leisure interests.
	outstanding progress.	P16 work towards	paroaring reloare interestor
	outstanding progress.	recognised qualifications	Pupils to develop a range of life and
	Pupils attend Weston	in English and Maths	independence skills that will enable
	College one day a week to		to live as independently as possible.
	experience a different	Pupils will leave with	
	educational setting, and	recognised qualification at	
	access a range of college	end of P16	Pupils will have wider opportunities
	courses.		to gain valuable social skills.
	001303.	Pupils to continue to make	
	All pupils complete two	good and outstanding	Pupils will be aware of how to remain
	weeks work experience in	progress in Reading,	safe crossing the road and how to
	Year 12 and 13. Some pupils		5
		writing and maths	use public transport safely .

complete long term work		
experience placements.		Pupils will know key life and healthy
		living skills so they are able to live as
Review PSD, Employability		independently as possible.
and Personal Progress units		
to ensure that pupils are		Pupils will be able to identify leisure
given a breadth and depth		opportunities that they enjoy and
of study in these areas and		wish to continue enjoying in the
begin to apply the skills to		future
real life settings.		
0		
Ensure interim head of		
department is fully		
supported to deliver school		
improvement		
HoD to continue to work		
towards Post 16		
development plan.		
de velopinent pluit.		

Whole School	Whole School	Whole School	
			Pupils will be more active and fitness
All pupils will be on	Forest school area has been	Develop opportunities	levels will improve.
track to meet their end	updated and has more	with the other special	
of key stage	learning potential.	schools that will promote	Increased external funding to enable
expectations T5		enterprise projects and	more funding to develop school
	Go Kart track has been built	community engagement.	facilities.
	and promotes good physical		
	development and road		Pupils will have an engaging
	safety skills.	Develop recording	curriculum that support their
		systems to further show	learning and understanding.
	Develop the curriculum so	the successful progress of	
	these areas are	pupils.	Pupils will have access to equipment
	incorporated and used.		that support their development of
		Ensure that foundation	communication and sensory needs.
	Progress in English Reading	subjects in KS1-3 are being	
	and writing and Maths is	analysed effectively and	Pupils will develop skills in dealing
	recorded three times a	Subject Leaders form	with the public and will learn the
	year, analysed and reported	action plans based on the	value of money and develop
	to Governors. Middle	data.	employability skills.
	leaders and teachers action		
	plan around this.	Embed analysis and	Pupil's progress in non core subjects
		evaluation of foundation	will be tracked and analysed
	Review lease agreement	subjects and use this	regularly.
	with Local authority to	information to inform the	
	support development of	teaching of those subjects	
	use of school site for		
	parties, car boot sales etc.	Revamp the sensory room	
		to promote better	
	Update computer room	communication and	
	with new computers.	sensory awareness.	
	Create an outdoor learning	Subject Leaders take more	

curriculum in KS3 and KS4. Develop role of Outdoor activity leader to ensure	ownership of their subjects and continue to develop them further.	
more pupils utilise school facilities		
Introduce Subject Leader Hubs to build specialist skills.		
Ensure that foundation subjects in KS1-3 are being analysed effectively and Subject Leaders form action plans based on the data.		

Behaviour and Attitudes to learning Dream, Achieve, Believe

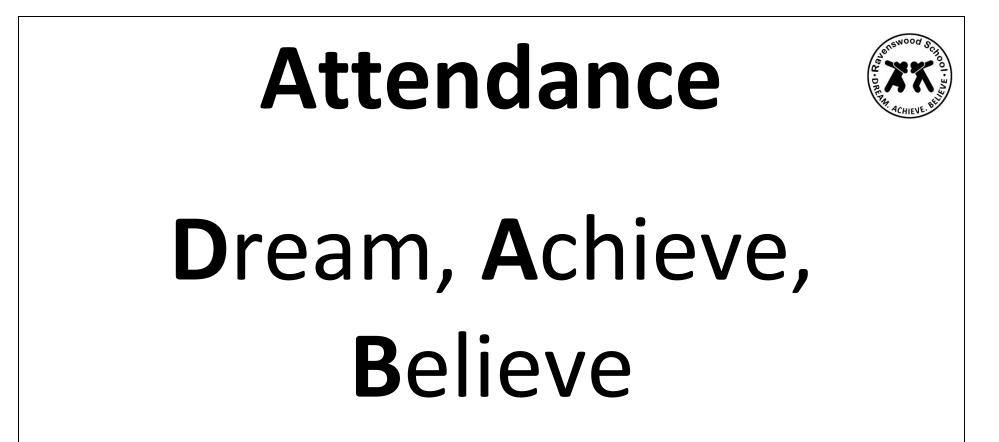
Behaviour and	Primary/Secondary/Post	Primary /Secondary / Post	Pupils will improve their behaviour
Attitudes to	16	16	compared to their starting points.
learning.	Behaviour improvements		Behaviour across the school will be good
	are Good across the school	Continue to develop	with much outstanding.
To improve		personalised reward	
behaviour and	CHP's are in place for	incentives that relate to	Better parental engagement with
learning within	pupils who have displayed	curriculum for pupils	supporting their children's learning,
the classroom and	serious behaviours.	displaying high levels of	behaviour and social skills across the
wider community.		challenging behaviour.	settings.
T4	Feeling charts are in place		
	for those who exhibit a	All staff within a class team	Pupils are proud of their work and can share
To give pupils the	high level of serious	can follow the CHP/RAs for	this with parents and staff where
strategies to self	behaviours.	the pupils in their class.	appropriate.
control			
their behaviour.	Traffic light system in place	2 informal parent	Pupils will identify effective strategies to
T2	across the school.	opportunities to come in to	reduce their anxieties and de-escalate
		school to view learning –	earlier.
To engage pupils	Targets cards in place for	opportunity to learn how to	
in life-long	those who need additional	implement skills at home if	Less RPI strategies will be required.
learning. T6	support and incentives.	wanted.	
	Attitudes	Develop parental training	
	Most parents report pupils	on school approaches.	
	are happy to come to		
	school.		
	Pupils arrive happy for	Ensure the following are	
	school.	embedded within school	
		systems.	
	They respond well to	Traffic lights	
	resourœs.	systems	
	Pupils engage in lessons	Use of target cards	
	Staff are consistent with	Relaxations	
	routines and	strategies	

communication.	Completion of incident		
	forms		
Attendance on whole good			
- couple miss key learning			
consistently by being late	Continue to reduce the use		
	of RPI.		
Attitudes to learning and			
generally children want to			
be in school			
Exclusions are a last resort			
and very rare.			
Timetables for class team			
to review CHPs regularly			
are in place.			
Review CHPs/RA,			
behaviour incident forms			
and RPI forms following			
MAPA training Sept 2019.			
Therapeutic interventions			
are in place for those			
pupils who need it.			
Assistant SENCO in class			
support is both focussed			
given advice and feedback			
to teacher and teams.			

	Whole school	Whole school	Whole School	Whole school
	Bullying	Bullying		Bullying
To ensure pupils	This is being reported by	,		Pupils feel safe within school
feel safe in school.	pupils, parents and staff.	School Ambassador to		
T2	Increasing number of	support pupils to report		Pupils feel comfortable to report concerns
	incidents of cyber bullying	concerns to a suitable adult.		
To ensure pupils	or incidents outside of			School Ambassadors acts as a support link
are aware of what	school which affects pupils'	All form as are logged onto		for pupils.
is right and	attendance and	SIMS		
wrong. T4	performance at school.			Parents are confident that bullying incidents
				are dealt with swiftly and effectively.
To ensure pupils	All incidents are			
have a peer to	investigated and dealt with			
support them. T2	appropriately			
	All incidents are recorded			
To ensure	and reported to Governors			
reporting systems	regularly			
continue to be				
robust. T2	Governor oversees bullying			
	incidents.			
	Pupil voiœ is listened to via			
	students' council.			
	Anti bullying week and e			
	safety week provide			
	suitable planned activities			
	for our pupils to engage in.			
	School Ambassador to			
	meet weekly with the			
	Headteacher to report any			

	concerns on behalf of the pupils. Form to be amended to ensure that who has informed parents and follow up is recorded			
To continue to ensure RPI is only used as a last resort. T1 To continue to train staff with a range of preventative strategies. T1 TO support pupils to self regulate behaviour. T4	RPI All RPI and dynamic RAs are logged and reviewed with staff, pupils and parents. RPI has reduced significantly over the past 5 years. The school no longer plans for sedusion. All physical interventions are scan and saved electronically All behaviour forms are logged securely on sims alongside paper copies. Middle leaders continue to be more responsible for interventions	RPI CHP/RAs are reviewed at least once a year to ensure that the preventative and de-escalation strategies are appropriate. RPI continues to reduce Data continues to be tracked and reported.	 T1 All key staff have been trained in Pivotal Mapa. T1 The school has been asked to support MAPA by writing about our school's journey in reducing MAPA T4 The school will train two staff to become MAPA instructors 	RPI RPI will continue to reduce Staff will confidently apply a range of preventative and de-escalation strategies without the need to use RPI.

To ensure all support/resources have been exasperated before Exclusion is thought of as an option. T6	Exclusions Permanent exclusions very rare 1 PEX in the last 15 years Fixed term exclusion are rare and for short periods	Exclusions School to ensure it works with parents and outside agencies to provide the correct support for the pupils early before they become at risk of fixed term	Exclusions Exclusions continue to be very rare.
	of time. The school does internal exclusions within the school. All pupils are supported by one member of staff during these exclusions.	or permanent exclusion. School and parents to work together on pastoral support plans if at risk of exclusion. Internal exclusions are used for restorative conversations to help improve behaviour	



To improve	Attendance	Attendance	Attendance	Attendance
attendance so it	All persistent absentees are	To ensure that home work		Pupil attendance improves across the
is better that	known; plans working with	is set for pupils who are not		school and continues to be better than the
National average	social care have been drawn	going to be in school for		National Average for pupils with EHCPs.
for those pupils	up and are in place.	more than 2 weeks.		
with EHCP' T6				Pupils who are out of school for an
	All pupils' parents are called	Governors review holiday		extended period are able to return to
	if they do not show on the	policy to ensure it is in line		school successfully.
	day of absence.	with school expectations.		
	-			Pupils who are out of school for an
	The school is consistent with	Parents continue to book		extended period will be able to keep up
	recording of attendance.	appointments around		with missed learning.
	C C	school times, or collect/		
	The school attendance is	return before and after		Persistent absentees will reduce.
	better than national average	appointments.		
	for pupils with EHCPs.			
		All class teams who are		
	Sometimes the bus escorts	informed of any		
	informs the school not the	appointments or absences		
	parents.	to pass these to the main		
		school office. All pupils who		
	Parents have improved	have more than two weeks		
	picking up and returning	absence to have a planned		
	arrangements when pupils	transition plan back into		
	need to attend	school led by a member of		
	appointments.	, SLT.		
	••			



Personal Development Dream, Achieve, Believe

Personal	SMSC / Equality and	SMSC / Equality and	SMSC / Equality and	SMSC / Equality and diversity
Development	diversity	diversity	diversity	School vision underpins all of the work
	School values reflect			done in the school.
To ensure pupils	Fundamental British values			
develop and				Pupils leave school with a good
awareness of	PSD assessments – informs	Pupils from different		understanding of SMSC and British Values.
British Values. T3	intervention groups	cultures and backgrounds		
		within the school are		Pupils have a greater understanding of our
For pupils to	Secondary and Primary sites	recognised and celebrated.		multi-cultural local and wider community.
experience	offer a range of lunchtime			
different cultures	and after school clubs			
and the wider		Ensure pupils experience a		
community. T3	Experiences from Christian	range of different religious		
-	groups e.g. members of local	experiences through trips		
To break down	church performing Bible	or the schemes of work.		
barriers for	stories and three times			
pupils and the	yearly church visits.			
local community				
so they are more	Parents are asked about any			
aware of	cultural expectations/			
disabilities. T4	differences when pupils start			
	at the school.			
To support pupils				
individual needs	SLT visit new starters (EYs on			
so their	Pre school link programme)			
independence is	at their new school or home			
prompted T4	setting to support with			
	transitions.			
	School policies/governors			
	meetings show commitment			
	to equality duties			

SMSC incorporated into PSHCE schemes of work. Staff sitting in hall to promote using cutlery and sitting properly. SMSC feedback reported to teachers following lesson observations	
PSHCE schemes of work. Staff sitting in hall to promote using cutlery and sitting properly. SMSC feedback reported to teachers following lesson	
Staff sitting in hall to promote using cutlery and sitting properly. Image: Comparison of the second s	
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teachers following lesson observations	
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Careers/ Employability

Dream, Achieve, Believe

To achieve all	Careers/ Employability	Careers/ Employability	Careers/ Employability	Careers/ Employability
areas of the	Careers guidance for year	Embed careers education		All pupils will be informed of their
Gatsby	11+	across the school.		options- educations, training and
Benchmark. T6	Opportunities to experience			employment.
	college one day a week	National citizenship service		
To ensure all		to be introduced for P16		Parents will be fully informed of the
pupils are aware	Year 11s engage in work			options available to students at P16 and
of their options	placement visits and a	More personalised learning		P18.
for the future.T5	further education setting	pathways towards pupil's		
	weekly.	future career paths/		Pupils will be able to make informed
To provide high		interests.		decisions about their future.
quality work	Pupils attend Weston			
experience.T5	College one day a week	Work with Enterprise co-		Pupils will know what interests/ hobbies
	from year 11+ to experience	ordinator and Tarantino		they like to help them decide on future
To develop the	a different educational	and Leonard Cheshire to		options.
school curriculum	setting, and access a range	ensure school meets the		
so pupils make	of college courses.	Gatsby Benchmarks		Pupils will learn key skills required for
good progress				employment.
towards	All pupils complete two	Ensure all Secondary and		
employability	weeks work experience in	Post 16 pupils have at least		
skills T4	Year 12 and 13. Some pupils	one employer encounter		
	complete long term work	each academic year.		
	experience placements.			
		Work with the two other		
	All About Me 3 x a year to	special schools to discuss		
	seek pupil choice on hopes	shared opportunities to		
	and dreams and how others	develop enterprise skills.		
	can help			
		Set up a long term		

CIAG lead completes	enterprise project e.g.
personalised plan for each	school shop with other
pupil from year 11 to help	specials schools.
them to explore their	
options.	Increase the number of
	extended WEX/ Voluntary
Pupils experience a formal	placements
job interview in year 11 and	
P16.	P Farrell to complete level 6
Job applications taught in	training.
year 11 (see curriculum KS4	
& 5)	
8.5	To ensure all pupils and
CIAG lead knows and	parents have a good
understands college	understanding of P16 and
application process.	P18 options e.g. college,
application process.	work, apprenticeships.
Other establishments are	work, apprenticeships.
encouraged to attend	
parents evening.	
Review KS4 and KS5	
curriculum to ensure that	
careers advice, information	
and guidance is effective for	
our pupils to understand	
more about their options at	
P16 and P18.	
Increase the number of	

chosen options available to	
pupils to develop an area of	
interest.	
Careers lessons to be	
introduced for Year 10 and	
Yeo Class and ensure pupils	
begin to identify future	
pathways	
pacificaçõ	
Work with the two other	
special schools to discuss	
shared opportunities to	
develop enterprise skills.	
Train staff on how to deliver	
effective enterprise in	
school	
Work with Enterprise co-	
ordinator and Tarantino and	
Leonard Cheshire to ensure	
school meets the Gatsby	
Benchmarks	
Deficilitatis	
School support year 10 and	
Yeo class at least 1 step	
towards achieving this.	
Calculate and tensor to be here.	
School based targets to be	
shared with Weston College	
for the pupils to work on	

these skills there too.		



Healthy Living Dream, Achieve, Believe

To promote a	Healthy living	Healthy Living	Healthy Living	Healthy Living
health lifestyle	Healthy living is built into			Pupils know how to keep themselves clean
for now and the	the PE and PSHCE	Develop Healthy living skills		and healthy
future.	curriculum. Units on Healthy	across the school to		
	Living as part of accredited	promote self care.		Pupils can access local community
Pupils know and	course.			activities to help keep them safe.
understand how		Embed outdoor PE		
to access the	Regular PSHCE lessons each	curriculum		Pupils will have more opportunities to
community for	week have good coverage			develop a healthy lifestyle.
leisure and enjoyment .	The school hold the Healthy Schools award and Gold Sports Award.	To embed healthy living, independence and life skills across the curriculum		
	School dinners and snack times follow the healthy schools guidance and pupils are rewarded for healthy choices.	Increase the range of extracurricular activities on offer at lunchtime and after school clubs.		
	PE lessons at KS3 encourage showering.	Healthy eating days – tasting different fruit/veg, help preparing etc.		
	Family Support Advisor support really helpful for staff and families.	Increased links with the local community to develop healthy living skills.		
	School Governor oversees medication procedures and accident forms.			
	All staff are trained annually in epilepsy management, asthma, anaphylaxis, and managing medications			

Ensure PSHCE curriculum in line with latest DfE SRE guidance on mental and physical well being		
Improve PE curriculum to include more outdoor experiences.		
Increase range of options from year 10 upwards to promote healthy living		
Ensure that healthy living. Independence and life skills are added into the KS4 and KS5 curriculum.		
Daily Go Karts club at break and lunchtimes to promote healthy exercise.		



Leadership and Management Dream, Achieve, Believe

Leadership and	Senior Leadership Team	Senior Leadership Team	Senior Leadership Team	Impact
Management	New SLT team Sept 2018			Strong Leadership Team who work
	who share the same vision,	Provide outreach training		together to achieve the vision for the
To raise the	values and ethos.	sessions on at least two		school.
profile of		different specialisms e.g.		
Ravenswood	All SLT have experience of	behaviour management		Senior Leadership Team will have a secure
School	the school and have worked	and task analysis.		understanding of the whole school its
	there for 9 years.			strengths and weaknesses.
To support CPD				
of mainstream	All SLT have experienced	Further develop SLT 's		Ofsted report will reflect the good work.
schools	being a class teacher within	leadership skills e.g. NPQH		
	our school	and SENCO qualifications		Other professionals will see Ravenswood
To support				as a hub of specialism and support.
parents	SLT all have key roles and			
understand the	responsibilities- shared with	Embed any changes as a		
school	all staff.	result of new Ofsted		
approaches to		Framework		
learning.	SLT are approachable and			
	have open door policy.			
To develop the				
leaderships skills	SLT deliver In house training			
and knowledge	regularly to staff and			
	beginning outreach to other			
	schools			
	SLT ensure that PPA time is			
	protected.			
	SLT have collaborated with			
	the whole school to ensure			
	that all staff have			
	contributed to the 3-5 year			
	plan.			
	pian.			

SLT to work with rest of school to develop new shared vision (July 2019)	
Ensure that SLT are fully aware of the new Ofsted framework and update practise in line with this	
Provide training to parents to support them to understand how best to support their son/ daughter.	
DHT and AHT to attend Senior Leader training with other Special schools	

To develop the	Middle Leaders	Middle Leaders	Middle Leaders	Middle Leaders- (HoDs)
skills of middle	Head of Department Middle	Subject Leaders take more		Middle Leaders will be effective at
leaders.	Leaders in post for Primary,	ownership of their subjects		monitoring and bringing about change for
	Secondary and Post 16.	and continue to develop		the better in their departments.
To develop the		them further.		
subject leader	Middle Leaders overseen by			Middle Leaders (HoDs)will develop their
role.	DHT.	Subject Leaders to know		leadership skills to enable them to take on
		what is taught in their		more senior roles or different
To ensure robust	UPS teachers allocated as	subject across the school.		responsibilities
monitoring	Subject Leaders			
continues.	MPS teachers subject	Support Middle Leaders to		Greater range of staff about to provide in
	monitors.	develop their skills at		house and outreach training.
To develop lead		training the other school		
teacher role of	Subject Leaders monitor if	staff or to become Lead		
special	the curriculum is being	Teachers with teaching		Subject Leaders
education.	taught.	schools.		
				Subject Leaders will be effective at
	Subject Leaders are	HoD to be more		monitoring and bringing about change for
	beginning to review their	accountable for their		the better in their departments.
	subject and assessment	department's data,		
	criteria	progress and quality of		Subject Leaders will develop their
		teaching		leadership skills to enable them to take on
	DHT to continue to monitor			more senior roles or different
	and support the roles of the	Subject Monitors to collate		responsibilities
	HoD to develop their	evidence three times a		
	leadership skills	year to evidence pupil's		Greater range of staff about to provide in
		learning in their subject		house and outreach training.
	Support Middle Leaders to	area and to check		_
	support NQTs and UQT on	curriculum content is being		
	teacher training	delivered.		
	Induct New HoD for Post 16			
	while BJ on secondment			



Safeguarding Dream, Achieve, Believe

feguarding feguarding is effective. HT Safeguarding lead, Family pport Advisor is Deputy. feguarding concerns ported using Cpoms. vernor oversees SCR and feguarding. prove the school	Safeguarding Improve the school curriculum at all Key stages to ensure that pupils know who they can talk to Ensure key safeguarding is taught as part of the school curriculum so pupils know the signs of abuse, who to report to and what they	Safeguarding	 Pupils at Ravenswood will continue feel safe Vulnerable children will be reported and kept safe from harm and neglect. Staff will all know the school safeguarding procedures Single Control Record will be up to date
pport Advisor is Deputy. feguarding concerns ported using Cpoms. vernor oversees SCR and feguarding.	curriculum at all Key stages to ensure that pupils know who they can talk to Ensure key safeguarding is taught as part of the school curriculum so pupils know the signs of abuse, who to		Vulnerable children will be reported and kept safe from harm and neglect. Staff will all know the school safeguarding procedures
feguarding concerns ported using Cpoms. vernor oversees SCR and feguarding.	to ensure that pupils know who they can talk to Ensure key safeguarding is taught as part of the school curriculum so pupils know the signs of abuse, who to		kept safe from harm and neglect. Staff will all know the school safeguarding procedures
oorted using Cpoms. vernor oversees SCR and eguarding.	who they can talk to Ensure key safeguarding is taught as part of the school curriculum so pupils know the signs of abuse, who to		kept safe from harm and neglect. Staff will all know the school safeguarding procedures
oorted using Cpoms. vernor oversees SCR and eguarding.	Ensure key safeguarding is taught as part of the school curriculum so pupils know the signs of abuse, who to		Staff will all know the school safeguarding procedures
eguarding.	taught as part of the school curriculum so pupils know the signs of abuse, who to		procedures
eguarding.	curriculum so pupils know the signs of abuse, who to		
prove the school			Single Central Becard will be up to date
prove the school	report to and what they		Single Central Record will be up to date
	report to and what they		and relevant.
rriculum at all Key stages	can do to keep themselves		
ensure that pupils know they can talk to.	safe		
bed CPOMs and ensure staff are familiar with the press to report conœrns	Ensure safeguarding remains effective and staff are trained to report any		
	incidents and in any key areas e.g. FGM, CSE etc as		
	they anse.		
			areas e.g. FGM, CSE etc as

Governors Dream, Achieve, Believe

	Governors	Governors	Governors	Governors
Ensure that the Governors remains fully informed and are able to give the appropriate challenge to the school.	School Governors are effective and offer a range of support and challenge to the school. Governors play an active role in the school and regularly attend school events and monitoring the school.	Support new governors to develop in their roles Support all governors to continue to give appropriate challenge.		Governors will provide the correct level of support and challenge to ensure the school continues to move forward.

Staff workload and wellbeing Dream, Achieve, Believe

Staff Workload	Workload	Workload	Workload	Workload
and Wellbeing	School offers wellbeing			Strong teaching , better lives for pupils and
	package to staff including	Review marking policy and		staff
	counselling, physio etc.	assessment linked to		
Ensure staff team		workload.		More productive staff team
are healthy and	School refers staff to			
fit for work so	Occupational Health as	Continuing support and		Healthier work life balance
they are able to	needed.	open door ethos to discuss		
give their best		any workload issues		
when supporting	Accredited courses and			
the students. T3	assessment system creates a	Provide more staff		
	high work load at times	bonding/ team building		
To review staff		sessions.		
work load and	Things not working properly			
practices to see if	– printer, computers, etc.	Admin paperwork to be		
improvements		reduced.		
can be made. T4	Some deadlines all at the			
	same time e.g. Reports and	Improve school ICT		
	assessment data.	systems in classes		
	AP to change role to return	Review impact of staff		
	to network management	wellbeing days		
	only.			
	LSAs' to access to their			
	teacher's planning on			
	computer.			
	Implement wellbeing days			
	for staff with high			
	attendance			

Payment plan for Xmas do Review teacher's PPA time to ensure staff get a block of time to work constructively.Wellbeing Approachable senior team – very supportive, approachable, flexible and caring.SLT offer personalised support.Staff ethos – sharing Support.Staff report they feel involved in decisions, feel respected and valued and praised.Staff always acknowledged /greeted as an individual People feel genuinely cared about.Strong staff teams are supportive.Strong staff teams are supportive.	Embed Wellbeing Committee Continue to provide SAS Review Staff wellbeing during Covid 19 .		Strong teaching, better lives for pupils and staff. More productive staff team. Healthier work life balance for all staff. Higher attendance rates for staff.
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continue to come in when		
poorly.		